

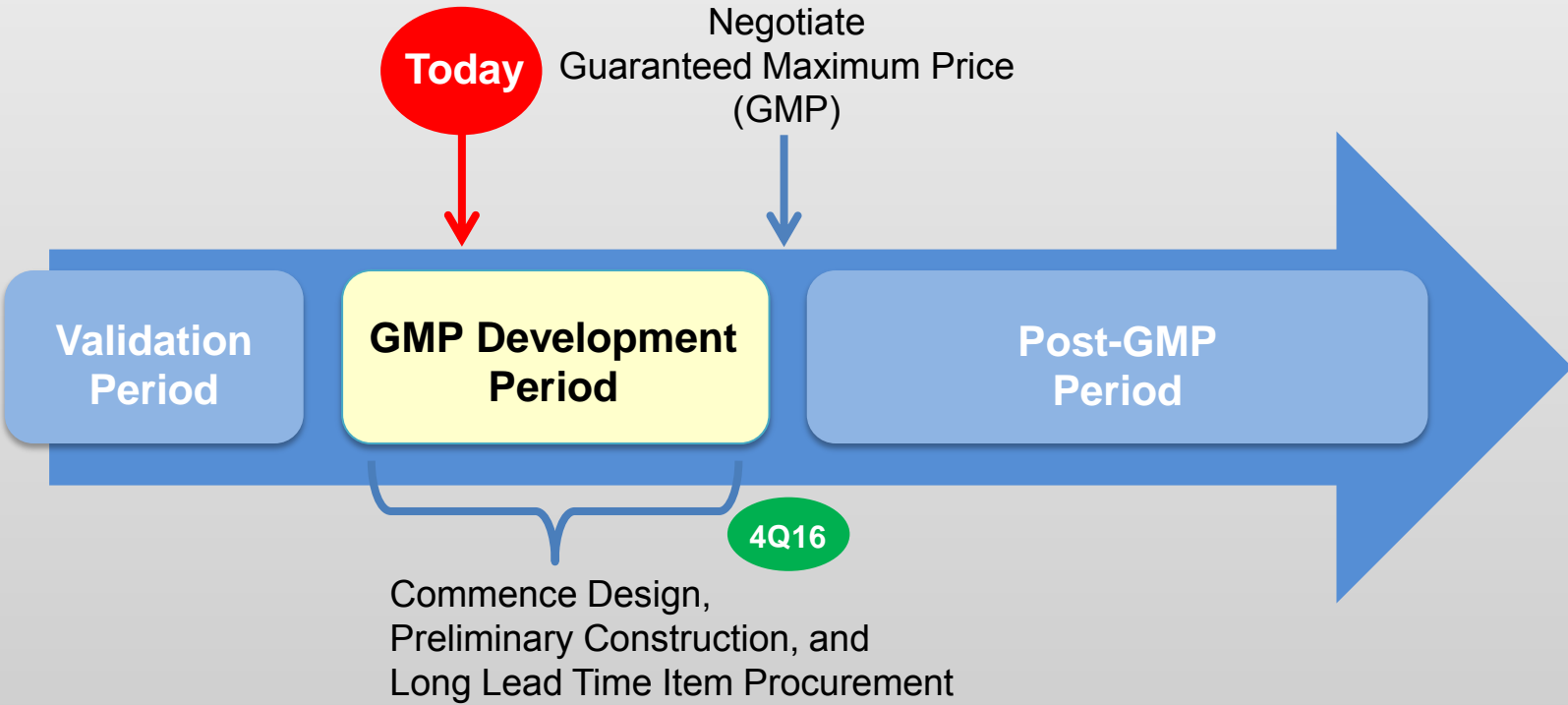
Seattle-Tacoma International Airport International Arrivals Facility (IAF)

1Q2016 Program Update



Perspective of Overall IAF Project

Contract Status-at-a-Glance



Design has Begun

1Q2016 Accomplishments

- Advanced design of automated passport control (APC) with Customs and Board Protection (CBP).
- Reached agreement with the artist, Robert Maki, on relocation of the Airport's Canary II sculpture
- Engaged an independent contract compliance firm
- Began work on the Narrow Body Configuration Project
- Initiated small contractors and suppliers outreach: Clark/SOM attended the 2016 Regional Contracting Forum (RCF) held April 5, 2016. See www.clarkseataciaf.com for other upcoming events

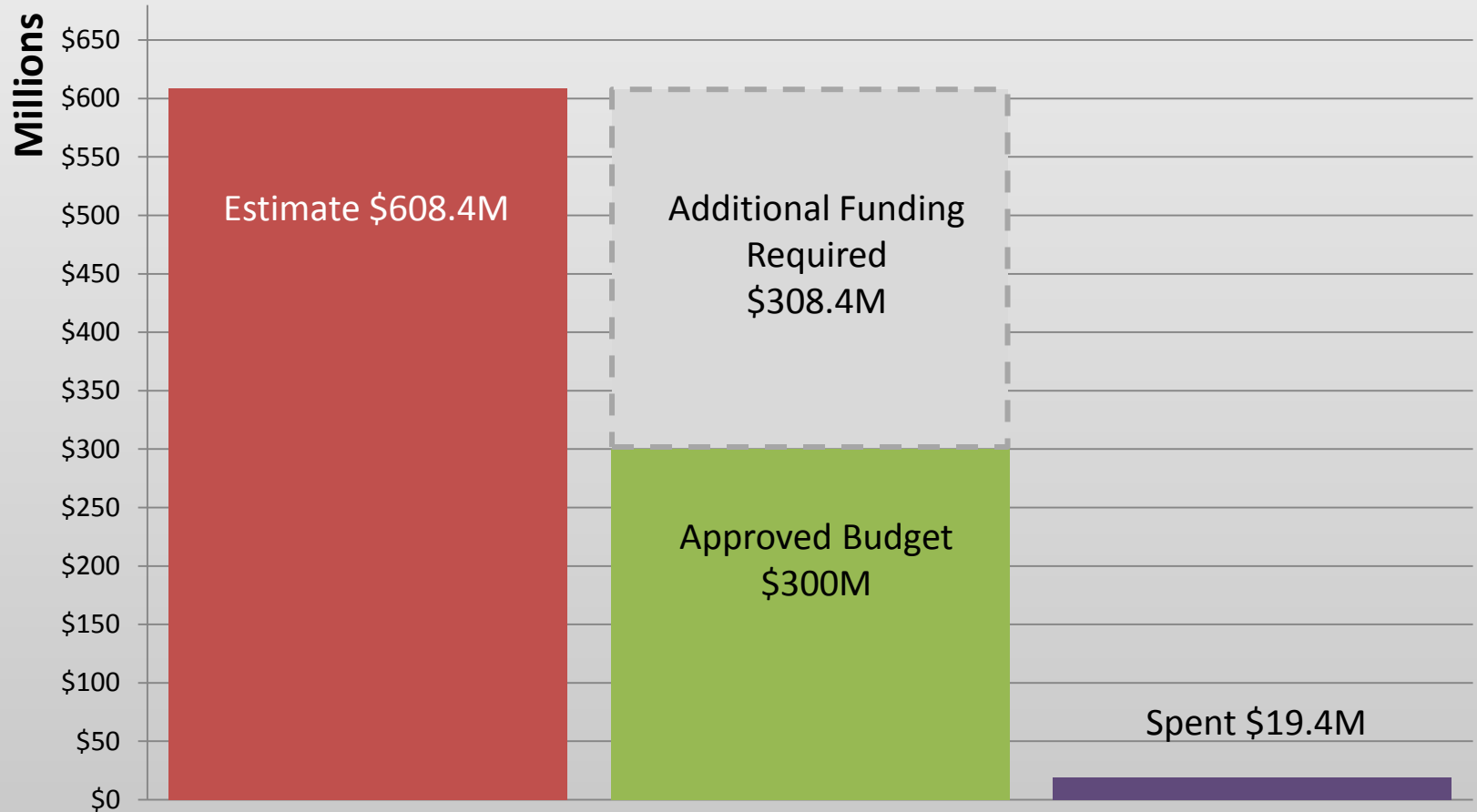
First Quarter Focus – Start of Design

Key Activities Planned for 2Q2016

- Continue to advance design
- Execute enabling works and long-lead materials/systems procurement packages
- Continue working with US Customs & Border Protection (CBP) to develop innovative passenger processing procedures for implementation in the IAF

Progressing to GMP

Budget-at-a-Glance



Additional Funding Required

Financial Metrics

Overall Program Progress	Actual (Millions)	Planned/Forecast (Millions)
Cash Flow – First Quarter 2016	\$6.75M	\$9.7M
Expenditures to Date	\$19.4M	\$22.1M
Current Authorizations	\$300.0	\$608.4

Design-Builder is Fully Engaged

SCS & Small Business

Small Contractors & Suppliers (SCS) Participation	Participation Level to Date	Contract Requirement (Percent of Total)
Program Management	17% (\$0.9M/\$5.7M)	20% (\$3.4M/\$17M)
Design-Build Team	4% (\$0.2 M/\$5.4M)*	12% (GMP yet to be Negotiated)
Small Business Participation (Including Small Contractors & Suppliers)	Actual to Date (Percent of Eligible Work)	Target (Percent of Eligible Work)
Design-Build Team	7% (\$0.3M/\$4.2M)*	17.5% (GMP yet to be Negotiated)

* Design-Build Team included 8 registered SCS firms in this period, 1Q2016

SCS Participation Will Increase as Construction Commences

Future Commission Briefings & Actions

2016	2015 Fourth Quarter Briefing	First Quarter Briefing	Second Quarter Briefing	Third Quarter Briefing	 <p>Negotiate GMP 4Q2016</p>
	1Q2017 GMP Amendment Authorization	First Quarter Briefing	Second Quarter Briefing	Third Quarter Briefing	
	2017 Fourth Quarter Briefing	First Quarter Briefing	Second Quarter Briefing	Third Quarter Briefing	
	2018 Fourth Quarter Briefing	First Quarter Briefing	Second Quarter Briefing	Third Quarter Briefing	
	2019 Fourth Quarter Briefing	First Quarter Briefing	Second Quarter Briefing	Third Quarter Briefing	
2017	2019 Fourth Quarter Briefing	First Quarter Briefing	Second Quarter Briefing	Third Quarter Briefing	

Commission Participation Critical to Project Success



Perspective of IAF Building

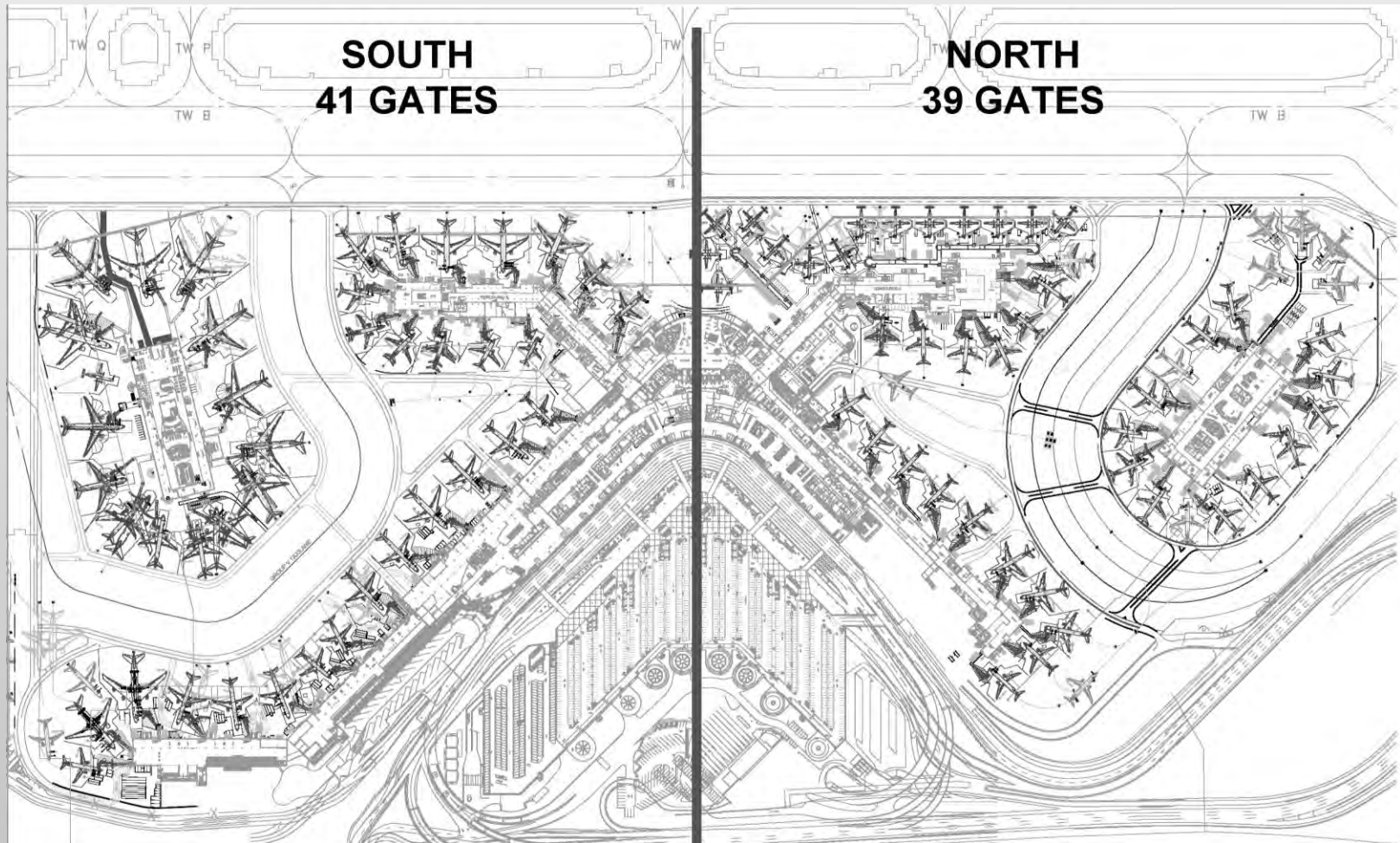
Look Ahead

	Milestone	Target Schedule	Forecast
●	Schematic Design Completion	2Q 2016	2Q 2016
●	Ceremonial Ground Breaking	4Q2016	4Q 2016
●	60% Design Completion	1Q 2017	1Q 2017
●	Negotiate GMP	4Q2016	4Q2016
●	90% Design Completion	2Q 2017	2Q 2017
●	Transport and Place Bridge	3Q 2018	3Q 2018
●	Bridge Completed	2Q 2019	2Q 2019
●	IAF Completed	3Q 2019	3Q 2019
●	Sterile Corridor Complete	3Q 2019	3Q 2019
●	Facility Open	3Q 2019	3Q 2019
●	Close-Out	4Q 2019	4Q 2019

● Within planned tolerance
 ● On watch list for intervention
 ● Critical issue status - active intervention required

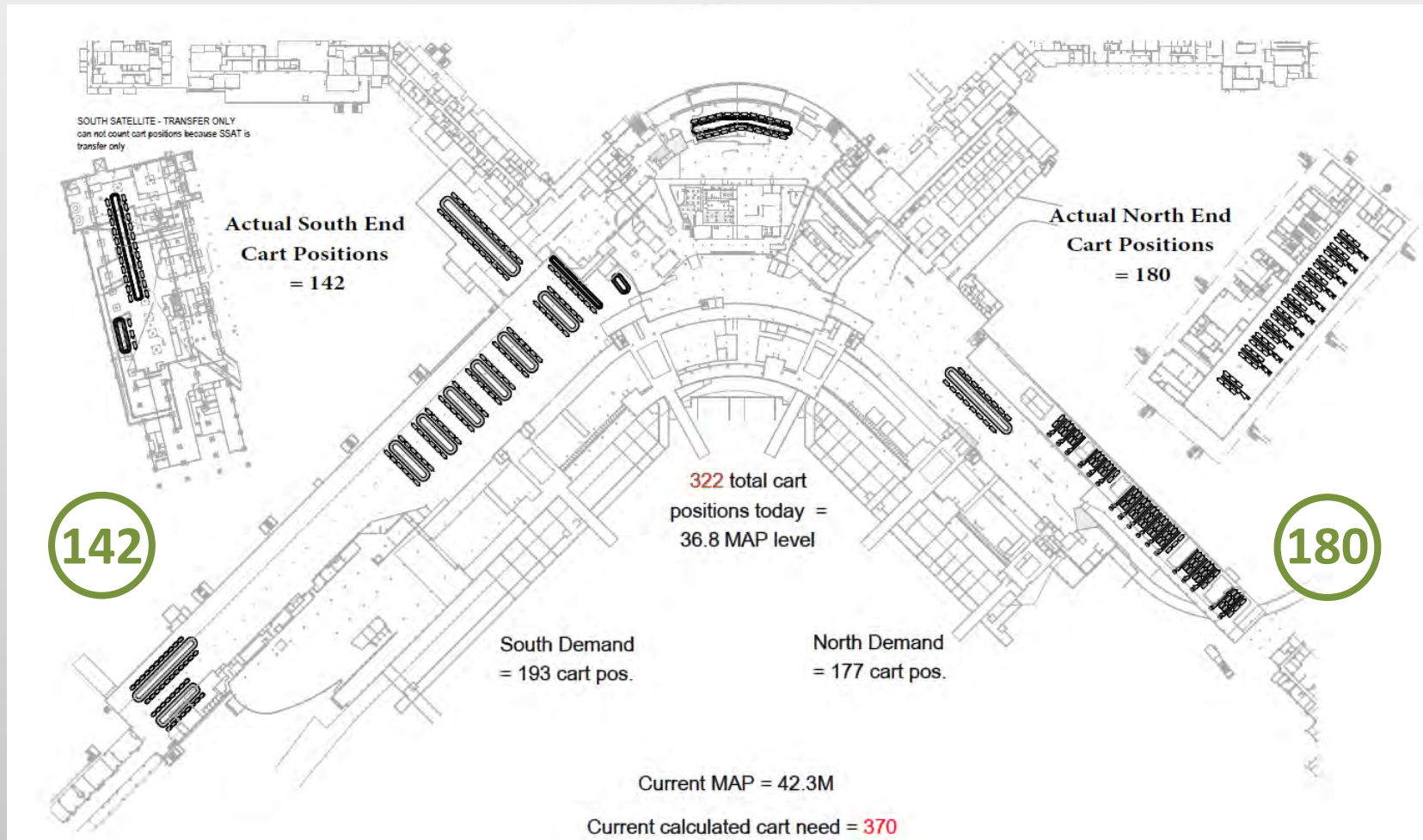
Milestones: Design Packages Release Construction

Airport Growth Creates Nexus Between IAF & Baggage Program



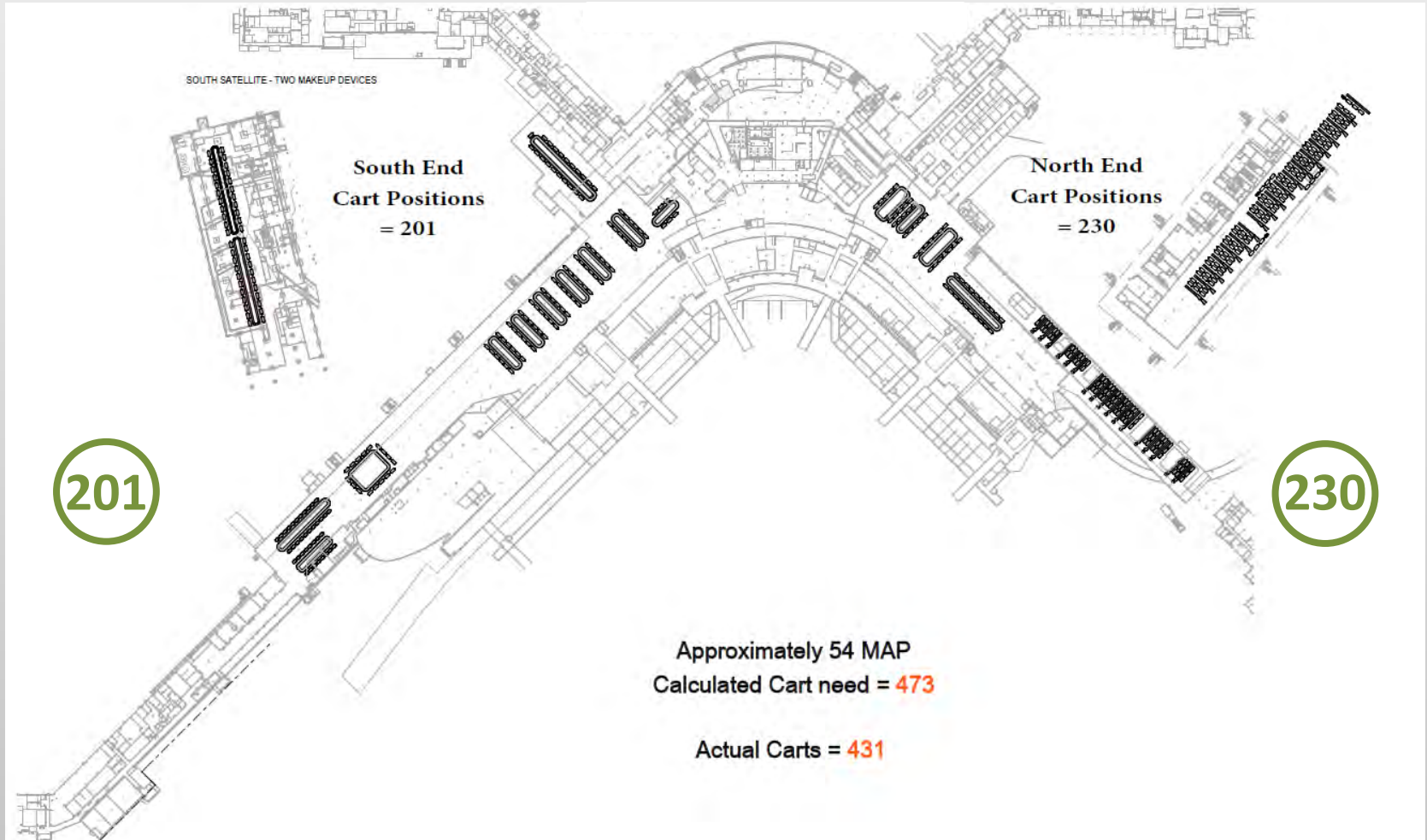
Relationship of Gate, Make-up and Airport Layout

Current Baggage Make-up



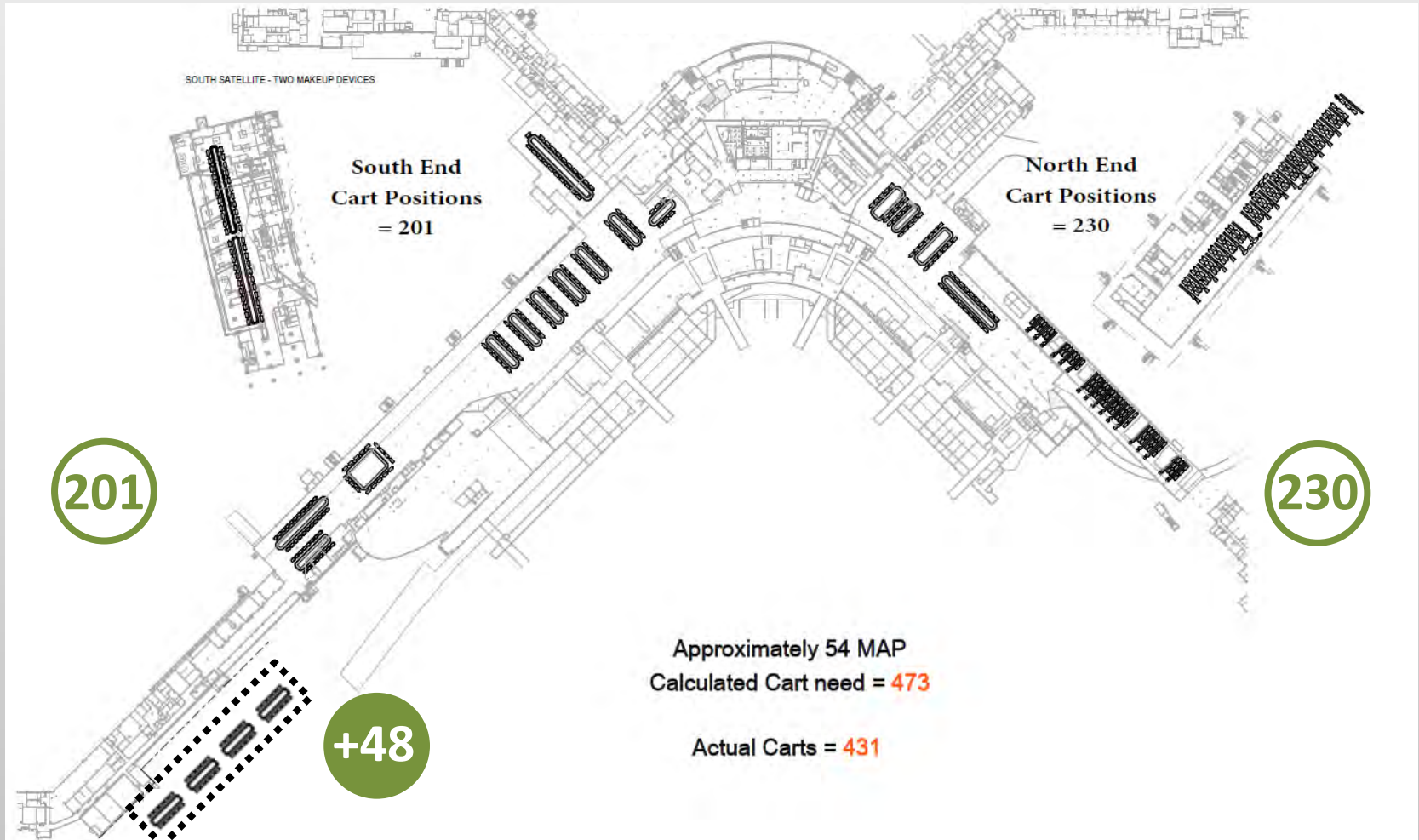
Space Constraints Limit Options for Expansion

Maximum Baggage Make-up in Existing Footprint



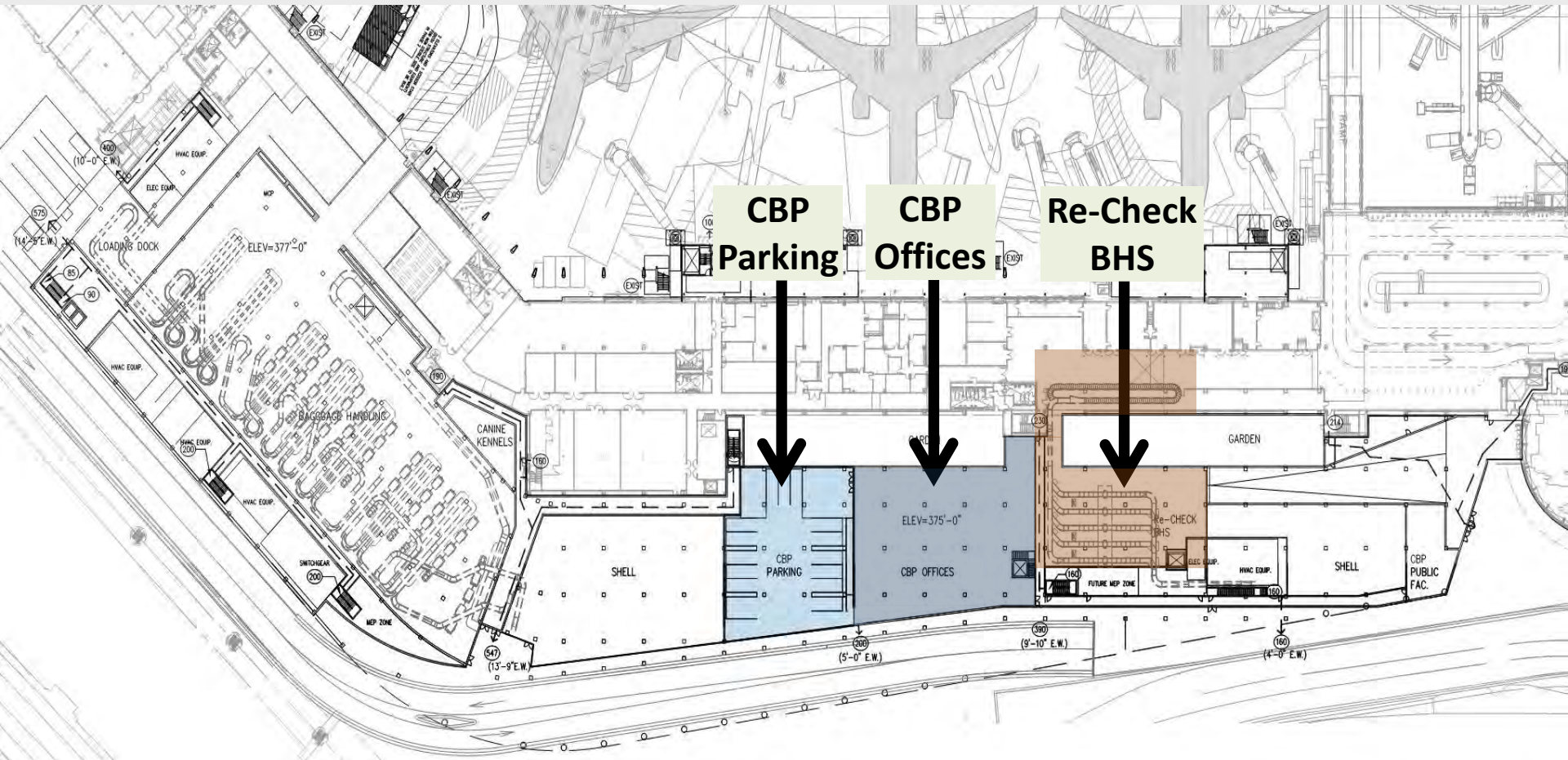
Shortage Remains After Bag Opt, NorthStar & IAF

Baggage Make-up Expansion Opportunity



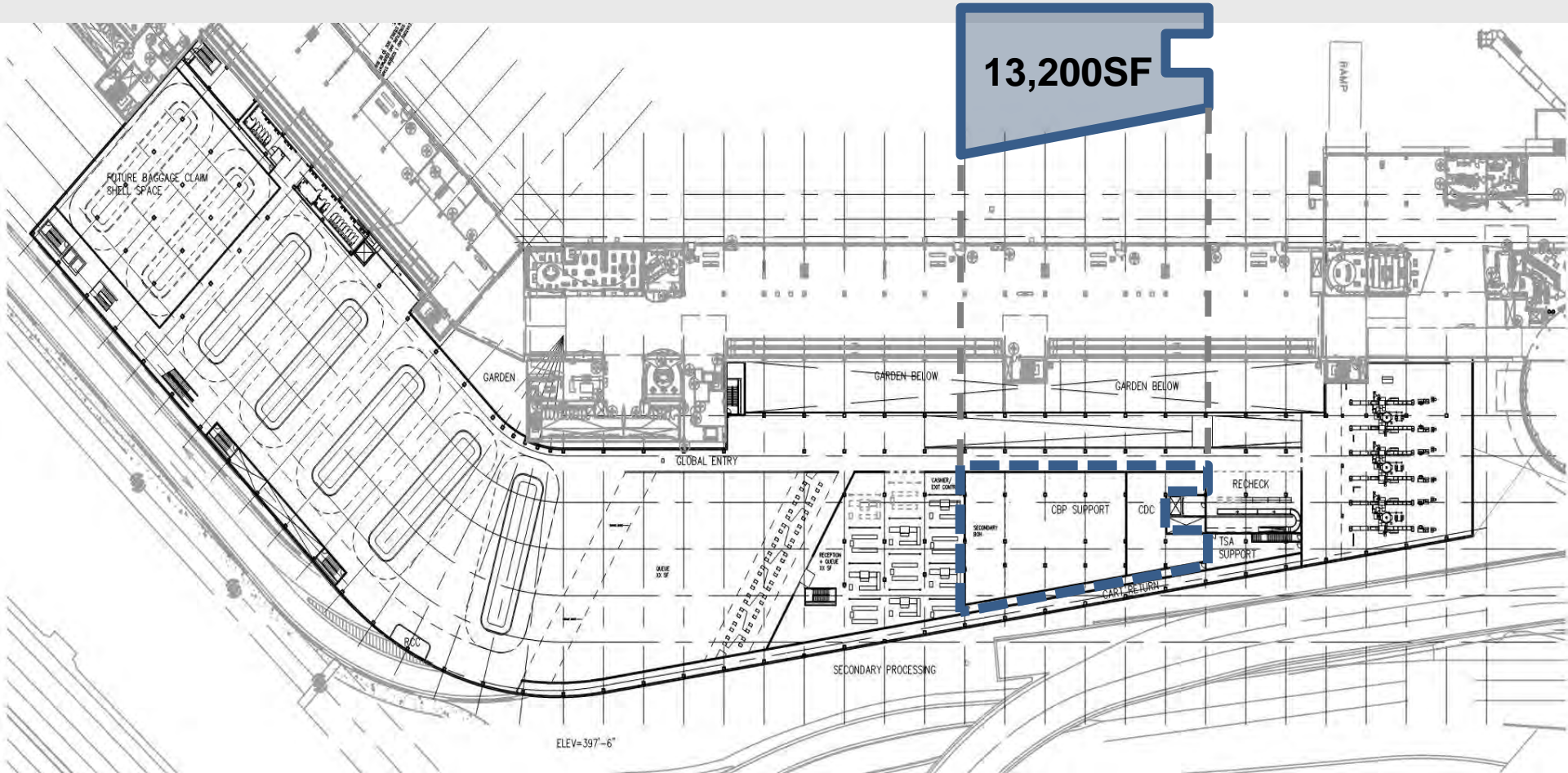
Outside of IAF Scope, Within Time to Capture

IAF Initial Basis of Design



IAF Programmed Space

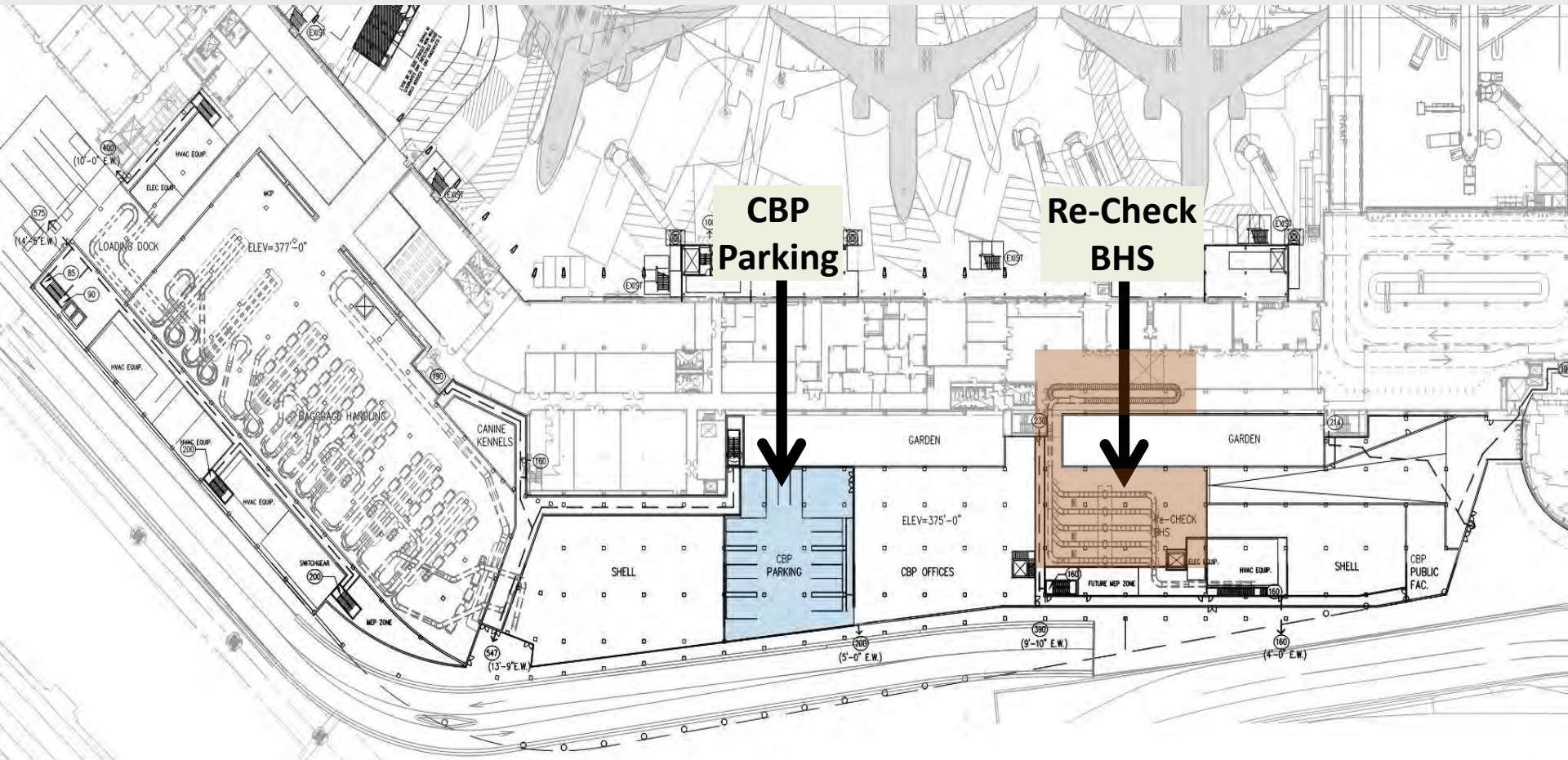
Need to Create a Mezzanine



13,200SF

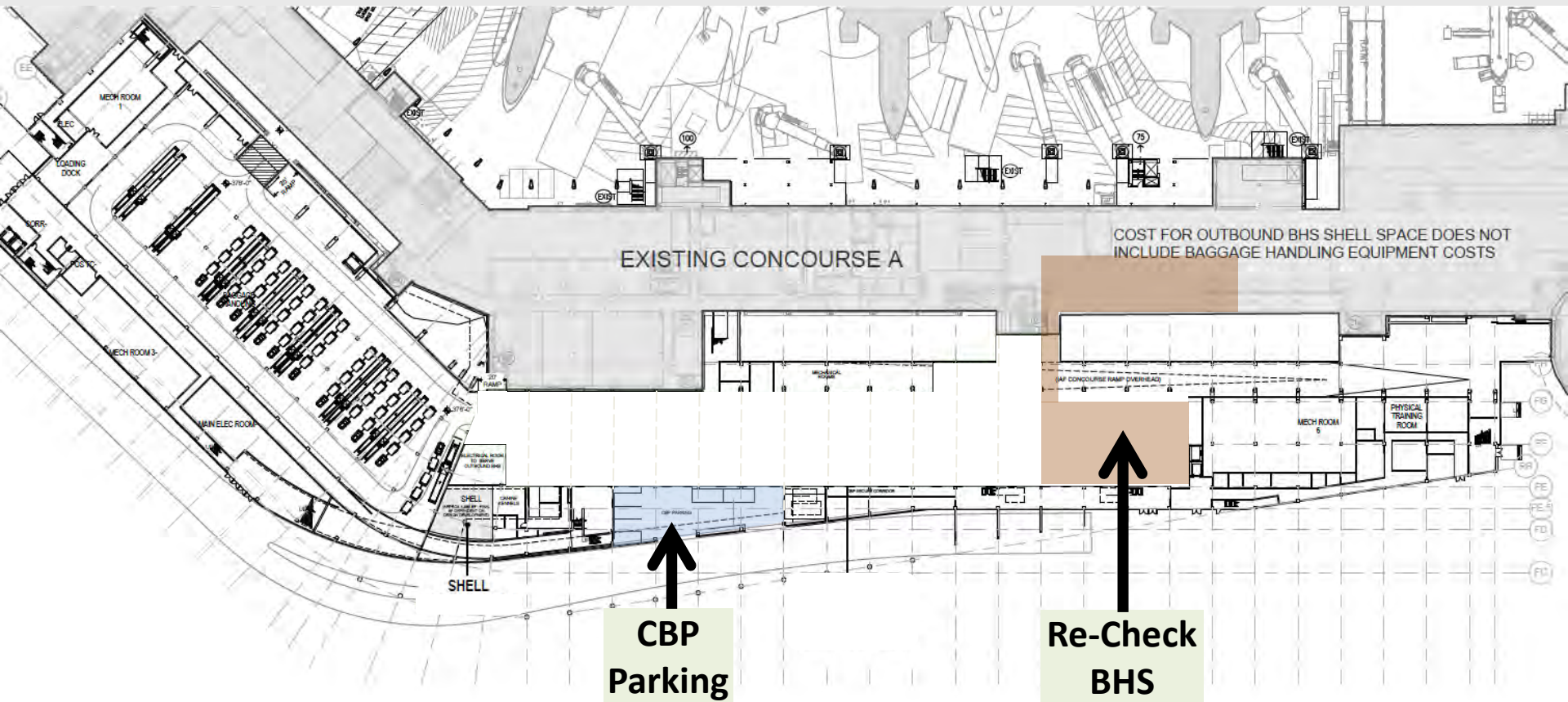
Change IAF Program to Provide CBP Offices on Mezzanine

IAF Initial Basis of Design



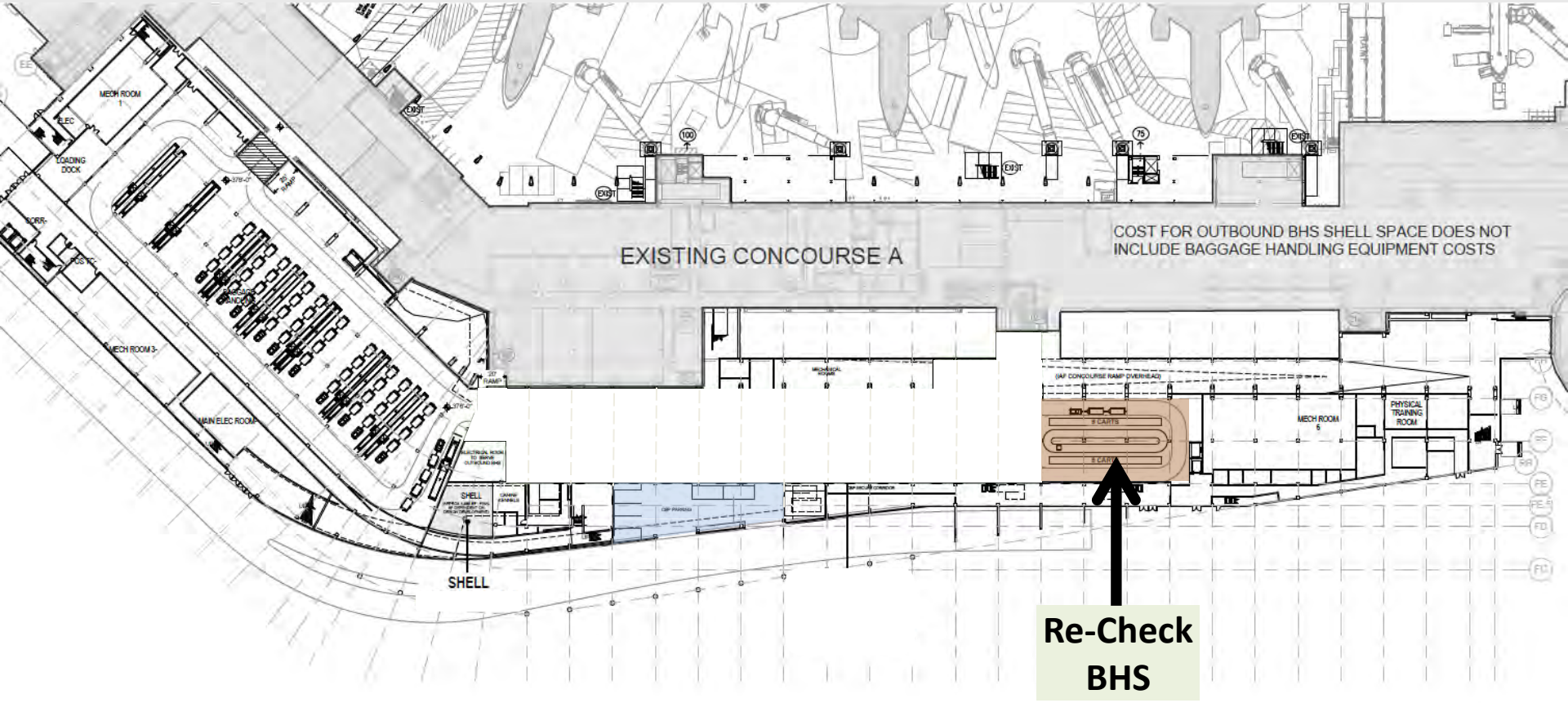
IAF Programmed Space

Need to Reconfigure CBP Parking



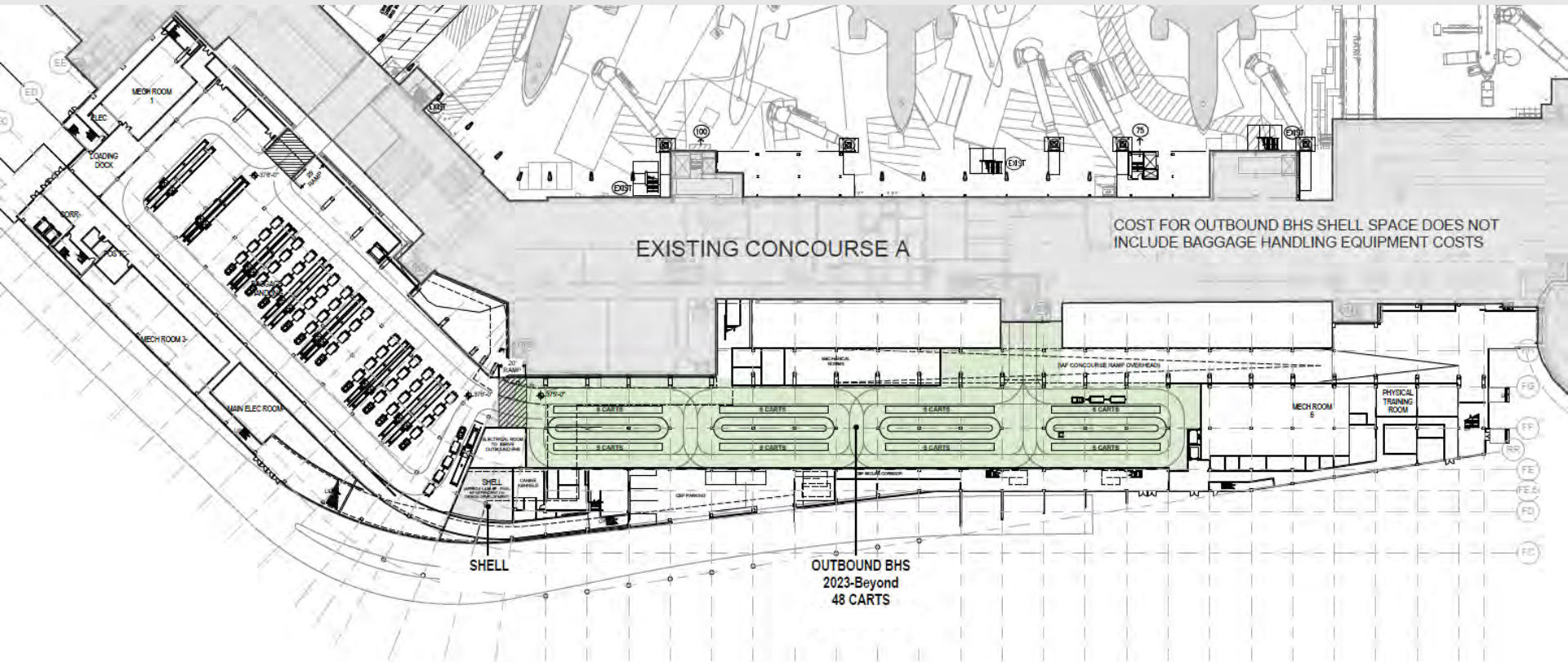
IAF Programmed Space

Need to Consolidate/Stack IAF Re-Check



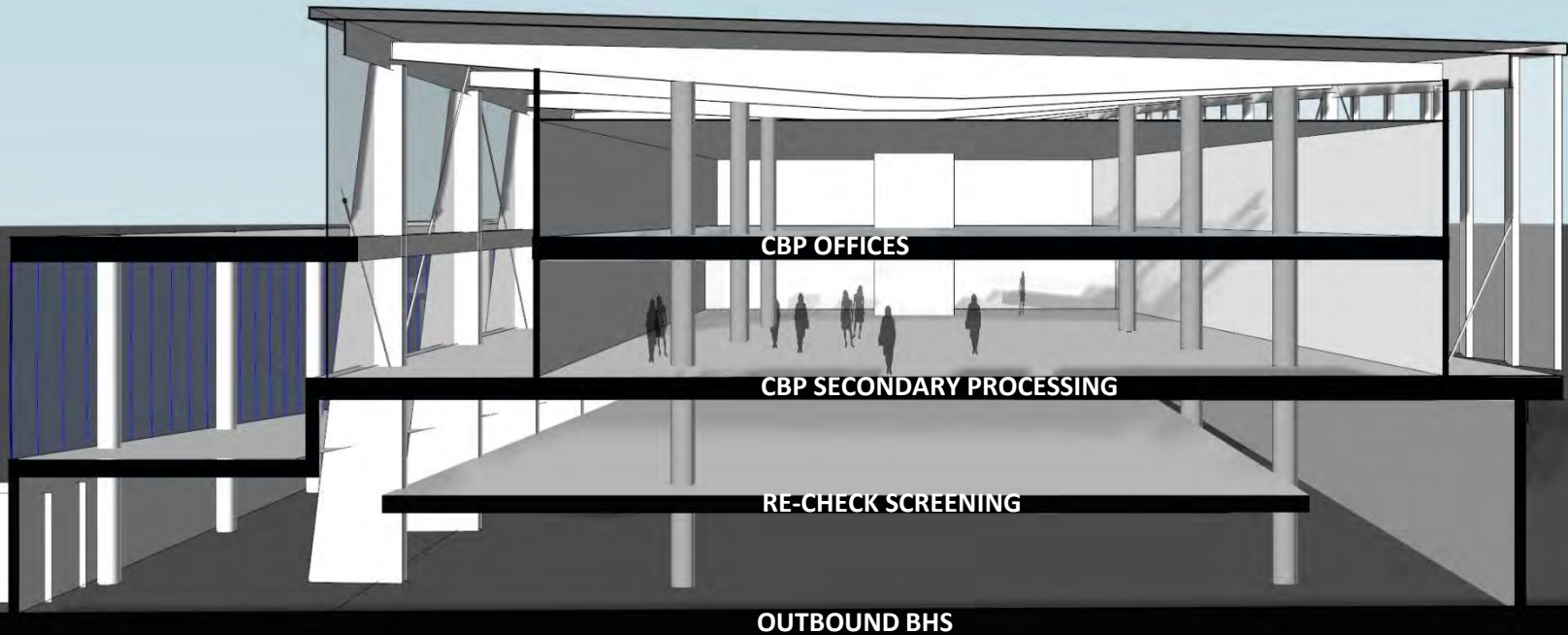
IAF Programmed Space

New Useable Area



Yields Additional Capacity in 2023

Baggage Make-up & IAF: Same Footprint



Section

Seizing This Opportunity

Path forward

- Finalize Cost Estimate
- Issue MII Ballot to Airlines
- Present for Commission Authorization in May

Quick Action Required to Not Delay IAF

Future Action



Continuing Growth Warrants Reconsideration of Two Additional Gates

Program Background

- **Key Objectives**
- **Program Goals**

Why is a New IAF Needed?

Key Objectives

- Develop a facility that meets federal regulatory requirements
- Deliver a facility that improves the level of service and enhances the passenger experience
- Create a signature identity that is both memorable and welcoming to our international arriving passengers
- Increase competitiveness with peer Airports by shortening processing time through our facility

Optimize Airline Operations & Improve Passenger Experience

Program Goals

- Replace the Airport's existing over-burdened Federal Inspection Services (FIS) facility with a modern and efficient passenger processing facility
- Reduce passenger wait and connect times, streamline baggage connections and ensure international arrivals processing capacity keeps pace with growing regional needs
- Contribute to achieving the Port Commission's Century Agenda objective of making the Airport the West Coast's "Gateway of Choice" for international travel
- Provide 18 widebody FIS connected gates
- Deliver 1,900 peak hour passenger capacity expandable to 2,600

Keeping Up with Regional Growth